UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

November 3, 2025

Date of Report (date of earliest event reported)

PLAYSTUDIOS, Inc.

(Exact name of registrant as specified in its charter) 001--39652

88-1802794

(State of other Juristiction of incorporation of organization)	(Commission File Number)	(I.K.S. Employer Identification No.)
10150 Covington Cross Drive, Las Vegas, Nevada		89144
(Address of Principal Executive Offices)		(Zip Code)
Registrant's telepho	ne number, including area code: (72	25) 877-7000
(Former name or	Not applicable former address, if changed since la	ust report.)
,	, 5	,
Check the appropriate box below if the Form 8-K filing is intended to simultaneously below):	satisfy the filing obligation of the r	egistrant under any of the following provisions (see General Instruction A
☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 2 ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240. ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchang ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Securities registered pursuant to Section 12(b) of the Act:	14a-12) ge Act (17 CFR 240.14d-2(b))	
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A common stock	MYPS	The Nasdaq Stock Market LLC
Redeemable warrants, each whole warrant exercisable for one share of Class A common stock at an exercise price of \$11.50 per share	MYPSW	The Nasdaq Stock Market LLC
indicate by check mark whether the registrant is an emerging growth company as defi- Exchange Act of 1934 (§240.12b-2 of this chapter).	ned in Rule 405 of the Securities A	ct of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities
Emerging growth company ⊠		
fan amarging grouth gamneny indicate by abook mark if the registrent has elected n	est to yea the autonded transition no	ried for complying with any party or ravised financial accounting standards

provided pursuant to Section 13(a) of the Exchange Act. \square

Item 2.02. Results of Operations and Financial Condition.

On November 3, 2025, PLAYSTUDIOS, Inc. (the "Company") issued a press release, furnished as Exhibit 99.1, announcing the Company's results of operations for the quarter ended September 30, 2025.

In accordance with General Instruction B.2 of Form 8-K, the information in Item 2.02 of this Current Report on Form 8-K, including Exhibit 99.1 attached hereto, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in any such filing, except as shall be expressly set forth by specific references in such filing.

Item 9.01. Financial Statements and Exhibits

(a)	None
(a)	TVOIIC

- (b) None
- (c) None
- (d) Exhibits

Exhibit

Number	Description
99.1*	Press release dated November 3, 2025, announcing financial results for the quarter ended September 30, 2025.
104	Cover Page Interactive Data File (the cover page XBRL tags are embedded within the Inline XBRL document)

Furnished herewith

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: November 3, 2025

PLAYSTUDIOS, Inc.

By: /s/ Scott Peterson

Name: Scott Peterson

Title: Chief Financial Officer



Exhibit 99.1

PLAYSTUDIOS, INC. ANNOUNCES THIRD QUARTER RESULTS

Third Quarter Revenue of \$57.6 million and Net loss of \$9.1 million

Consolidated AEBITDA of \$7.2 million

Las Vegas, Nevada – November 3, 2025 – PLAYSTUDIOS, Inc. (NASDAQ: MYPS) ("PLAYSTUDIOS" or the "Company") today announced financial results for the third quarter ended September 30, 2025.

Third Quarter Financial Highlights

- · Revenue was \$57.6 million during the third quarter of 2025, compared to \$71.2 million during the third quarter of 2024.
- Net loss was \$9.1 million during the third quarter of 2025, representing a net loss margin of 15.8%, compared to net loss of \$3.1 million during the third quarter of 2024, representing a net loss margin of 4.3%.
- Consolidated AEBITDA, a non-GAAP financial measure defined below, was \$7.2 million during the third quarter of 2025, representing a margin of 12.6%, compared to \$14.6 million during the third quarter of 2024, representing a margin of 20.5%.
- Direct-to-consumer revenue was \$7.7 million during the third quarter of 2025, compared to \$5.2 million during the third quarter of 2024, representing an increase of 48%.
- Liquidity. As of September 30, 2025, cash and cash equivalents on the balance sheet was \$106.3 million. PLAYSTUDIOS' \$81 million revolving credit facility remains undrawn.

Andrew Pascal, Chairman and Chief Executive Officer of PLAYSTUDIOS, commented, "While our core social casino business continues to encounter meaningful market headwinds, we remain focused and committed to our strategic priorities. We're seeing growing traction in our direct-to-consumer channel, continued progress with the development of our sweepstakes initiative, and promising early momentum in Tetris Block Party. Together, these signals validate our direction and bolster our confidence in the future. We are intensely focused on stabilizing the business, while we also build the capabilities we believe will fuel the next phase of growth in the quarters ahead."

Selected Operational Metrics and Recent Business Highlights

- KPIs playGAMES: During the third quarter of 2025, PLAYSTUDIOS had Average DAU and Average MAU of 2.2 million and 9.5 million, respectively, and ARPDAU was \$0.28.
- KPIs playAWARDS: During the third quarter of 2025, players purchased 202,666 rewards with a retail value of \$15 million.
- Soft launch of Tetris Block Party.
- Launched The Win Zone (beta) into several available markets nationwide.
- · Expanded direct-to-consumer monetization progress.
- Successfully completed the second annual myVIP World Tournament of Slots.

Financial Outlook

Given the magnitude of the more recent softness in player activity and monetization, the Company now expects full-year results for both net revenue and Consolidated Adjusted EBITDA to fall below the low end of the previously provided guidance ranges.

We have not provided the most directly comparable GAAP measure for our Consolidated AEBITDA outlook because certain items that are part of the projected non-GAAP financial measure are outside of our control or cannot be reasonably estimated without unreasonable effort.

Conference Call Details

PLAYSTUDIOS will host a conference call at 5:00 p.m. Eastern Time today, which will include a brief discussion of the results followed by a question and answer session.

The call will be accessible via the Internet through https://ir.playstudios.com or by calling (866) 405-1203 or (201) 689-8432.

A replay of the call will be archived at https://ir.playstudios.com.

Summary Operating Results

	Three Months Ended S	September 30,	Nine Months Ended September 30,						
(in thousands, except percentages)	 2025	2024	2025	2024					
Net revenues	\$ 57,648 \$	71,229	\$ 179,695	\$ 221,647					
Total operating costs and expenses	65,514	76,007	193,789	232,091					
Loss from operations	(7,866)	(4,778)	(14,094)	(10,444)					
Net loss	(9,118)	(3,097)	(14,946)	(6,275)					
Consolidated AEBITDA	7,245	14,623	30,446	44,075					
Net loss margin	(15.8)%	(4.3)%	(8.3)%	(2.8)%					
Consolidated AEBITDA margin	12.6 %	20.5 %	16.9 %	19.9 %					

About PLAYSTUDIOS, Inc.

PLAYSTUDIOS (Nasdaq: MYPS), creator of the groundbreaking myVIP loyalty program, is a publisher and developer of award-winning mobile games, including the iconic Tetris® mobile app, Solitaire, Spider Solitaire, Sudoku, and its casino-style games such as Pop! Slots, myVEGAS Blackjack, myKONAMI Slots, and myVEGAS Bingo. The myVIP loyalty platform offers its members the richest rewards in gaming and enables them to earn real-world rewards from a global collection of iconic hospitality, entertainment, and leisure brands. playAWARDS partners include Wolfgang Puck, Norwegian Cruise Line, Resorts World, IHG, Bowlero, Gray Line Tours, and Hippodrome Casino, among others. Founded by a team of veteran gaming, hospitality, and technology entrepreneurs, PLAYSTUDIOS apps combine the best elements of popular casual games with compelling real-world benefits. To learn more about PLAYSTUDIOS, visit playstudios.com. For more about myVIP, visit myVIP.co.

Performance Indicators

We manage our business by regularly reviewing several key operating metrics to track historical performance, identify trends in player activity, and set strategic goals for the future. Our key performance metrics are impacted by several factors that could cause them to fluctuate on a quarterly basis, such as platform providers' policies, seasonality, player connectivity, and the addition of new content to games. We believe these measures are useful to investors for the same reasons. The key performance indicators may differ from similarly titled measures presented by other companies. For more information on our key performance indicators, please refer to the definitions below and the "Supplemental Data—playAWARDS Key Performance Indicators" and "Supplemental Data—playAWARDS Key Performance Indicators" sections of this press release.

Daily Active Users ("DAU"): DAU is defined as the number of individuals who played a game on a particular day. We track DAU by the player ID, which is assigned for each game installed by an individual. As such, an individual who plays two different PLAYSTUDIOS games on the same day is counted as two DAU while an individual who plays the same PLAYSTUDIOS game on two different devices is counted as one DAU. Brainium tracks DAU by app instance ID, which is assigned to each installation of a game on a particular device. As such, an individual who plays two different Brainium games on the same day is counted as two DAU while an individual who plays the same game on two different devices is counted as two DAU. The term "Average DAU" is defined as the average of the DAU, determined as described above, for each day during the period presented. We use DAU and Average DAU as measures of audience engagement to help us understand the size of the active player base engaged with our games on a daily basis.

Monthly Active Users ("MAU"): MAU is defined as the number of individuals who played a game in a particular month. As with DAU, an individual who plays two different PLAYSTUDIOS games in the same month is counted as two MAU while an individual who plays the same game on two different devices is counted as one MAU, and an individual who plays two

different Brainium games on the same day is counted as two MAU while an individual who plays the same game on two different devices is counted as two MAU. The term "Average MAU" is defined as as the average of the MAU, determined as described above, for each calendar month during the period presented. We use MAU and Average MAU as measures of audience engagement to help us understand the size of the active player base engaged with our games on a monthly basis.

<u>Daily Paying Users ("DPU")</u>: DPU is defined as the number of individuals who made a purchase in a mobile game during a particular day. As with DAU and MAU, we track DPU based on account activity. As such, an individual who makes a purchase on two different games in a particular day is counted as two DPU while an individual who makes purchases in the same game on two different devices is counted as one DPU. The term "Average DPU" is defined as the average of the DPU, determined as described above, for each day during the period presented. We use DPU and Average DPU to help us understand the size of our active player base that makes in-game purchases. This focus directs our strategic goals in setting player acquisition and pricing strategy.

<u>Daily Payer Conversion</u>: Daily Payer Conversion is defined as DPU as a percentage of DAU on a particular day. Daily Player Conversion is also sometimes referred to as "Percentage of Paying Users" or "PPU". The term "Average Daily Payer Conversion" is defined as the Average DPU divided by the Average DAU for a given period. We use Daily Payer Conversion and Average Daily Payer Conversion to help us understand the monetization of our active players.

Average Daily Revenue Per DAU ("ARPDAU"). ARPDAU is defined for a given period as the average daily revenue per Average DAU, and is calculated as game and advertising revenue for the period, divided by the number of days in the period, divided by the Average DAU during the period. We use ARPDAU as a measure of overall monetization of our active players.

playAWARDS Platform Metrics

Available Rewards: Available Rewards is defined as the monthly average number of unique rewards available in our applications' rewards stores. A reward appearing in more than one application's reward store is counted only once. A reward is counted only once irrespective of the inventory available through that reward. For example, one reward for a free night in a hotel room with ten rooms available for such free night is counted as one reward. Available Rewards only include real-world partner rewards and exclude PLAYSTUDIOS digital rewards. We use Available Rewards as a measure of the value and potential impact of the program for an interested player. It is assumed that the greater the variety and breadth of rewards offered, the more likely players will be to ascribe value to the program.

<u>Purchases</u>: Purchases is defined as the total number of rewards purchased for the period identified in which a player exchanges loyalty points for a reward. Purchases are net of refunds. Purchases only include purchases of real-world partner rewards and exclude any PLAYSTUDIOS digital rewards. Purchases are redeemed by the player directly with the rewards partner within the specified terms and conditions of the reward. The Company does not receive any compensation or revenue from Purchases. We use Purchases as a measure of audience interest and engagement with our playAWARDS platform.

Retail Value of Purchases: Retail Value of Purchases is defined as the cumulative retail value of all rewards listed as Purchases for the period identified. The retail value of each reward listed as Purchases is the retail value as determined by the partner upon creation of the reward. In the case where the retail value of a reward adjusts depending on time of redemption, the average retail value is used. Retail Value of Purchases only include the retail value of real-world partner rewards and exclude the cost of any PLAYSTUDIOS branded merchandise. We use Retail Value of Purchases to help us understand the real-world value of the rewards that are purchased by our players.

Retail Value of Daily Rewards Inventory: Retail Value of Daily Rewards Inventory is defined as the cumulative retail value of all rewards listed as available for the period divided by the number days in the period. For rewards with unlimited inventory, the maximum of number of rewards used in the calculation is 50. The retail value of each reward listed as available is the retail value as specified by the rewards partner upon creation of the reward. Retail Value of Daily Rewards Inventory only includes the retail value of real-world partner rewards and excludes the cost of any PLAYSTUDIOS branded merchandise. We use Retail Value of Daily Rewards Inventory to help us understand the real-world value of the rewards within our playAWARDS platform.

Non-GAAP Financial Measures

To provide investors with information in addition to results as determined by GAAP, the Company discloses Consolidated Adjusted Earnings Before Interest Taxes Depreciation and Amortization ("Consolidated AEBITDA") as a non-GAAP measure that management believes provides useful information to investors. This measure is not a financial measure

calculated in accordance with GAAP and should not be considered as a substitute for revenue, net income or any other operating performance measure calculated in accordance with GAAP

We define Consolidated AEBITDA as net income (loss) before interest, income taxes, depreciation and amortization, restructuring and related costs (consisting primarily of severance and other restructuring related costs), stock-based compensation expense, and other income and expense items (including special infrequent items, foreign currency gains and losses, and other non-cash items). We also present Consolidated AEBITDA Margin, a non-GAAP measure, which we calculate as Consolidated AEBITDA as a percentage of net revenue.

We believe that the presentation of Consolidated AEBITDA provides useful information to investors regarding the Company's results of operations because the measure assists both investors and management in analyzing and benchmarking the performance and value of our business. Consolidated AEBITDA provides an indicator of performance that is not affected by fluctuations in certain costs or other items. Accordingly, management believes that this measure is useful for comparing general operating performance from period to period, and management relies on this measure for planning and forecasting of future periods. Additionally, this measure allows management to compare results with those of other companies that have different financing and capital structures. However, other companies may define Consolidated AEBITDA differently, and as a result, our measure of Consolidated AEBITDA may not be directly comparable to that of other companies. For further information regarding these non-GAAP measures, including the reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures, please refer to the "Reconciliation of Net Loss to Consolidated AEBITDA" section of this press release.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding our future financial and operating performance (including statements regarding outlook or guidance), our liquidity and capital resources, the development and release plans of our games, the impact of business restructuring and cost control initiatives including estimated amounts and timing of anticipated cost reductions, and our mergers and acquisition strategy, all of which involve risks and uncertainties. Actual results may differ materially from the results predicted, and reported results should not be considered as an indication of future performance. Forward-looking statements include all statements that are not historical facts and can be identified by terms such as "may," "might," "should," "expects," "plans," "projects," "anticipates," "intends," "believes," "goal," "work towards," "estimates," "predicts," "potential" or "continue," the negative of these terms and other comparable terminology that conveys uncertainty of future events or outcomes. These forward-looking statements involve known and unknown risks, uncertainties, assumptions and other factors that may cause actual results to differ materially from statements made in this press release, including our ability to develop and publish our games; risks related to defects, errors, or vulnerabilities in our games and IT infrastructure; our ability to attract new, and retain existing, players of our games; the failure to timely develop and achieve market acceptance of new games and maintain the popularity of our existing games; rapidly evolving technological developments in the gaming market; competition in the industry in which we operate; our financial performance; our ability to execute merger and acquisition transactions; legal and regulatory developments; risks associated with our international operations; geopolitical events and conditions; risks associated with business restructuring efforts, including the potential impact of restructuring activities on our business operations and financial performance; and general market, political, economic and business conditions. The achievement or success of the matters covered by such forward-looking statements involves significant risks, uncertainties and assumptions, including, but not limited to, the risks and uncertainties discussed in our filings with the Securities and Exchange Commission. All information provided in this release is based on information available to us as of the date of this press release and any forward-looking statements contained herein are based on assumptions that we believe are reasonable as of this date. Undue reliance should not be placed on the forward-looking statements in this press release, which are inherently uncertain. We undertake no duty to update this information unless required by law.

SOURCE: PLAYSTUDIOS, Inc.

PLAYSTUDIOS CONTACTS

Investor Relations ir@playstudios.com

PLAYSTUDIOS, INC. CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS (Unaudited and in thousands, except per share data)

	Three Months En	ded Sep	tember 30,	Nine Months Ended September 30,						
	2025		2024		2025		2024			
Net revenue	\$ 57,648	\$	71,229	\$	179,695	\$	221,647			
Operating expenses:										
Cost of revenue ⁽¹⁾	13,629		17,832		43,971		54,851			
Selling and marketing	14,186		15,116		40,463		50,756			
Research and development	14,814		16,654		42,702		51,418			
General and administrative	12,056		11,581		35,262		35,005			
Depreciation and amortization	9,576		11,593		28,743		34,813			
Restructuring and related	1,253		3,231		2,648		5,248			
Total operating costs and expenses	65,514		76,007		193,789		232,091			
Loss from operations	 (7,866)		(4,778)		(14,094)		(10,444)			
Other income (expense), net:										
Change in fair value of warrant liabilities	(73)		276		37		929			
Interest income, net	917		1,127		2,769		3,921			
Other loss, net	(1,802)		(256)		(2,807)		(626)			
Total other (loss) income, net	 (958)		1,147		(1)		4,224			
Loss before income taxes	 (8,824)		(3,631)		(14,095)		(6,220)			
Income tax (expense) benefit	(294)		534		(851)		(55)			
Net loss	\$ (9,118)	\$	(3,097)	\$	(14,946)	\$	(6,275)			
Net loss per share attributable to Class A and Class B common stockholders:										
Basic	\$ (0.07)	\$	(0.02)	\$	(0.12)	\$	(0.05)			
Diluted	\$ (0.07)	\$	(0.02)	\$	(0.12)	\$	(0.05)			
Weighted average shares of common stock outstanding:										
Basic	125,695		125,007		125,467		130,997			
Diluted	125,695		125,007		125,467		130,997			

⁽¹⁾ Amounts exclude depreciation and amortization.

PLAYSTUDIOS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited and in thousands, except par value amounts)

Receivables, net 24,146 30,76 Prepaid expenses and other current assets 8,076 7,11 Total current assets 138,542 147,14 Property and equipment, net 14,083 16,1 Operating lease right-of-use assets 8,315 9,78 Intangibles assets and internal-use software, net 80,105 90,99 Goodwill 52,222 52,22		S	eptember 30, 2025		December 31, 2024
Cash and cash equivalents \$ 106,320 \$ 109,17 Receivables, net 24,146 30,76 Prepaid expenses and other current assets 138,542 147,14 Total current assets 118,542 147,14 Property and equipment, net 141,083 161,1 Operating lease right-of-use assets 8,105 9,7 Intangibles assets and internal-use software, net 80,105 90,90 Goodwill 32,22 52,22	ASSETS				
Receivables, net 24,146 30,76 Prepaid expenses and other current assets 8,076 7,11 Total current assets 138,542 147,14 Property and equipment, net 14,083 16,1 Operating lease right-of-use assets 8,315 9,76 Intangibles assets and internal-use software, net 80,105 90,99 Goodwill 52,222 52,22 52,22 Deferred income taxes 3,758 3,33 Other long-term assets 160,611 175,88 Total anon-current assets 160,611 175,88 Total assets 5 299,153 322,92 LIABILITIES AND STOCKHOLDERS' EQUITY 5 299,153 322,92 LIABILITIES AND STOCKHOLDERS' EQUITY 5,210 1,5 Accounts payable 5,210 1,5 Operating lease liabilities, current 3,774 3,4 Accurued and other current liabilities 26,470 44,4 Total current liabilities 2,522 3,3 Operating lease liability, non-current 4,875 6,	Current assets:				
Prepaid expenses and other current assets	Cash and cash equivalents	\$	106,320	\$	109,179
Total current assets	Receivables, net		24,146		30,767
Property and equipment, net	Prepaid expenses and other current assets		8,076		7,156
Operating lease right-of-use assets 8,315 9,76 Intangibles assets and internal-use software, net 80,105 90,90 Goodwill 52,22 52,22 52,22 Deferred income taxes 3,758 3,33 Other long-term assets 160,61 175,8 Total non-current assets 2,128 3,4 Total assets 5 299,153 \$ 322,91 LIABILITIES AND STOCKHOLDERS' EQUITY 5 299,153 \$ 322,91 Current liabilities. 5 291,10 1,5 Accounts payable 5,210 1,5 Operating lease liabilities, current 3,774 3,4 Accrued and other current liabilities 26,470 44,4 Total current liabilities 35,454 49,4 Minimum guarantee liability, non-current 4,362 3,3 Operating lease liability, non-current 4,875 6,6 Other long-term liabilities 3,474 28,8 Total non-current liabilities 24,774 28,8 Total labilities 5 60,228	Total current assets		138,542		147,102
Intangibles assets and internal-use software, net 80,105 90,99 Goodwill 52,222 52,	Property and equipment, net		14,083		16,118
Scalabilities Scalabilitie	Operating lease right-of-use assets		8,315		9,703
Deferred income taxes 3,758 3,375 Other long-term assets 2,128 3,4 Total non-current assets 160,611 175,8 Total assets \$ 299,153 \$ 322,95 IABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: Accounts payable \$ 5,210 1,5 Operating lease liabilities, current 3,774 3,4 Accrued and other current liabilities 26,470 44,4 Minimum guarantee liability 14,610 18,00 Contingent consideration 4,362 3,3 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,6 Other long-term liabilities 137 4 Total non-current liabilities 2,24,744 228,8 Total non-current liabilities 5,02,28 8,78,2 Stockholders' equity 2 2 Prefered stock, 8,00001 par value (100,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11			80,105		90,996
Other long-term assets 2,128 3,4 Total non-current assets 160.61 175,8 Total assets 2 299,153 3 22.95 LABILITIES AND STOCKHOLDERS' EQUITY Current liabilities Accounts payable 5,210 1,5 Operating lease liabilities, current 3,774 3,44 Accrued and other current liabilities 3,544 49,4 Total current liabilities 35,454 49,4 Minimum guarantee liability 14,610 18,00 Contingent consideration 4,362 3,3 Operating lease liability, non-current 4,875 6,6 Other long-term liabilities 13,7 4 Total non-current liabilities 24,74 28,8 Total liabilities 5 60,22 78,8 Stockholders' equity: 2 7 Preferred stock, S0,0001 par value (100,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 31, 2024, respectively. 1 Class A common stock, S0,00001 par value (25,000 shares authorized, and 16,457 shares issued and outstanding as of Septem	Goodwill		52,222		52,222
Total assets 160,611 175,82 175	Deferred income taxes		3,758		3,399
Total assets \$ 299,153 \$ 322,95 IABILITIES AND STOCKHOLDERS' EQUITY	Other long-term assets		2,128		3,415
Current liabilities	Total non-current assets	-	160,611		175,853
Current liabilities: Accounts payable S.210 1.5.	Total assets	\$	299,153	\$	322,955
Accounts payable 5,210 1,5 Operating lease liabilities, current 3,774 3,4 Accrued and other current liabilities 26,470 44,4 Total current liabilities 55,554 49,4 Minimum guarantee liability 14,610 18,0 Contingent consideration 4,362 3,3 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,66 Other long-term liabilities 137 4 Total non-current liabilities 24,774 28,87 Total liabilities 5 60,228 78,22 Stockholders' equity:	LIABILITIES AND STOCKHOLDERS' EQUITY	_			
Operating lease liabilities, current 3,774 3,44 Accrued and other current liabilities 26,470 44,44 Total current liabilities 35,454 49,4 Minimum guarantee liability 114,610 18,00 Contingent consideration 4,362 3,3 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,65 Other long-term liabilities 137 4 Total non-current liabilities 24,774 28,8 Total liabilities \$60,228 78,2 Stockholders' equity: - - Preferred stock, \$0,0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) - Class A common stock, \$0,0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 Class B common stock, \$0,0001 par value (2,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively 2 Additional paid-in capital 338,486 327,9 Accumulated defic	Current liabilities:				
Operating lease liabilities, current 3,774 3,44 Accrued and other current liabilities 26,470 44,44 Total current liabilities 35,454 49,4 Minimum guarantee liability 114,610 18,00 Contingent consideration 4,362 3,3 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,65 Other long-term liabilities 137 4 Total non-current liabilities 24,774 28,8 Total liabilities \$60,228 78,2 Stockholders' equity: - - Preferred stock, \$0,0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) - Class A common stock, \$0,0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 Class B common stock, \$0,0001 par value (2,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively 2 Additional paid-in capital 338,486 327,9 Accumulated defic	Accounts payable		5,210		1,518
Accrued and other current liabilities 26,470 44,49 Total current liabilities 35,454 49,4 Minimum guarantee liability 14,610 18,00 Contingent consideration 4,362 3,3 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,6 Other long-term liabilities 137 4 Total non-current liabilities 24,774 28,8 Total liabilities \$ 60,228 78,2 Stockholders' equity: Preferred stock, \$0,0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) — — Class A common stock, \$0,0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 — Class B common stock, \$0,0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively 11 — Class B common stock, \$0,0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively 2 —					3,405
Minimum guarantee liability 14,610 18,00 Contingent consideration 4,362 3,33 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,6 Other long-term liabilities 137 4 Total non-current liabilities 24,774 28,85 Total liabilities \$ 60,228 78,22 Stockholders' equity: - - Preferred stock, \$0,0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2023 and December 31, 2024) - - Class A common stock, \$0,0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 - Class B common stock, \$0,0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively 1 2 Additional paid-in capital 338,486 327,92 Accumulated deficit (46,270) (31,32 Accumulated other comprehensive income (loss) 1,488 (66 Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025			26,470		44,495
Minimum guarantee liability 11,610 18,00 Contingent consideration 4,362 3,33 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,6 Other long-term liabilities 137 4 Total non-current liabilities 24,774 28,85 Total liabilities \$ 60,228 \$ 78,25 Stockholders' equity: Preferred stock, \$0,0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) — — — Class A common stock, \$0,0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 1 Class B common stock, \$0,0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively 2 2 Additional paid-in capital 338,486 327,92 Accumulated deficit (46,270) (31,32 Accumulated other comprehensive income (loss) 1,488 (66 Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively	Total current liabilities	_	35,454		49,418
Contingent consideration 4,362 3,34 Deferred income taxes 790 33 Operating lease liability, non-current 4,875 6,65 Other long-term liabilities 137 4 Total non-current liabilities 24,774 28,85 Total liabilities \$ 60,228 \$ 78,24 Stockholders' equity: Preferred stock, \$0,0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) — — — Class A common stock, \$0,0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 — <t< td=""><td>Minimum guarantee liability</td><td></td><td>14,610</td><td></td><td>18,000</td></t<>	Minimum guarantee liability		14,610		18,000
Deferred income taxes 790 33	· · ·		4,362		3,340
Other long-term liabilities 137 44 Total non-current liabilities 24,774 28,82 Total liabilities \$ 60,228 78,24 Stockholders' equity: Preferred stock, \$0.0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) — — — Class A common stock, \$0.0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 — Class B common stock, \$0.0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively 2 2 Additional paid-in capital 338,486 327,93 Accumulated deficit (46,270) (31,32) Accumulated other comprehensive income (loss) 1,488 (63 Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively (54,792) (51,29 Total stockholders' equity 238,925 244,7	· ·		790		381
Total non-current liabilities 24,774 28,82 Total liabilities \$ 60,228 \$ 78,24 Stockholders' equity: Preferred stock, \$0.0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) — - - Class A common stock, \$0.0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 11 Class B common stock, \$0.0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively. 2 2 Additional paid-in capital 338,486 327,93 Accumulated deficit (46,270) (31,32) Accumulated other comprehensive income (loss) 1,488 (65) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively (54,792) (51,25) Total stockholders' equity 238,925 244,7	Operating lease liability, non-current		4,875		6,659
Total liabilities \$ 60,228 78,24 Stockholders' equity: Preferred stock, \$0.0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) — — Class A common stock, \$0.0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 — Class B common stock, \$0.0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively. 2 2 Additional paid-in capital 338,486 327,93 Accumulated deficit (46,270) (31,32) Accumulated other comprehensive income (loss) 1,488 (65) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively (54,792) (51,29) Total stockholders' equity 238,925 244,7	Other long-term liabilities		137		442
Total liabilities \$ 60,228 78,24 Stockholders' equity: Preferred stock, \$0.0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) — — Class A common stock, \$0.0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) 11 — Class B common stock, \$0.0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively. 2 2 Additional paid-in capital 338,486 327,93 Accumulated deficit (46,270) (31,32) Accumulated other comprehensive income (loss) 1,488 (65) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively (54,792) (51,29) Total stockholders' equity 238,925 244,7	Total non-current liabilities		24,774		28,822
Stockholders' equity: Preferred stock, \$0,0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) Class A common stock, \$0,0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) Class B common stock, \$0,0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively. Additional paid-in capital Accumulated deficit Accumulated other comprehensive income (loss) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively (51,25) Total stockholders' equity	Total liabilities	\$	60.228	\$	78,240
Preferred stock, \$0.0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30, 2025 and December 31, 2024) Class A common stock, \$0.0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) Class B common stock, \$0.0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively. Additional paid-in capital Accumulated deficit Accumulated other comprehensive income (loss) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively (51,29) Total stockholders' equity			,	*	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively) Class B common stock, \$0.0001 par value (25,000 shares authorized, and 16,457 and 16,457 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively. Additional paid-in capital Accumulated deficit Accumulated other comprehensive income (loss) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively Total stockholders' equity 11 22 338,486 327,99 (46,270) (31,32 (51,29) (54,792) (51,29) 238,925 244,7	Preferred stock, \$0.0001 par value (100,000 shares authorized, no shares issued and outstanding as of September 30,		_		_
outstanding as of September 30, 2025 and December 31, 2024, respectively. 2 Additional paid-in capital 338,486 327,93 Accumulated deficit (46,270) (31,32 Accumulated other comprehensive income (loss) 1,488 (63 Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively (54,792) (51,29 Total stockholders' equity 238,925 244,70	Class A common stock, \$0.0001 par value (2,000,000 shares authorized, 131,366 and 127,734 shares issued, and 109,627 and 108,287 shares outstanding as of September 30, 2025 and December 31, 2024, respectively)		11		11
Accumulated deficit Accumulated other comprehensive income (loss) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively Total stockholders' equity (46,270) 1,488 (63 (54,792) (51,29) 238,925 244,7			2		2
Accumulated other comprehensive income (loss) Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively Total stockholders' equity 1,488 (63 (54,792) (51,29) (51,29) (54,792) (54,792) (54,792)	Additional paid-in capital		338,486		327,951
Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively Total stockholders' equity (54,792) (51,29) 238,925	Accumulated deficit		(46,270)		(31,324)
Total stockholders' equity 238,925 244,7	Accumulated other comprehensive income (loss)		1,488		(632)
Total stockholders' equity 238,925 244,7	Treasury stock, at cost, 21,739 and 19,450 shares at September 30, 2025 and December 31, 2024, respectively		(54,792)		(51,293)
Treat like like and to take laber 2 mile.			238,925		244,715
Total habilities and stockholders, eduliv	Total liabilities and stockholders' equity	\$	299,153	\$	322,955

PLAYSTUDIOS, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited, in thousands)

Nine Months Ended September 30, 2025 2024 Cash flows from operating activities: 22,601 34,124 Cash flows from investing activities: Purchase of property and equipment (837)(3,825)Additions to internal-use software (11,526)(14,587)(3,400) Assets acquired from business combination Other (313) (290) Net cash used in investing activities (12,676) (22,102) Cash flows from financing activities: Proceeds from stock option exercises 122 197 Payments for tax withholding of stock-based compensation (1,932) (2,498) Payment of minimum guarantee liabilities (9,206)(7,168)(3,499)Repurchases of treasury stock (29,154)(14,515) (38,623) Net cash used in financing activities Foreign currency translation 1,141 (518) Net change in cash, cash equivalents, and restricted cash (3,449) (27,119) Cash, cash equivalents, and restricted cash at beginning of period 110,386 132,889 106,937 105,770 Cash, cash equivalents, and restricted cash at end of period

PLAYSTUDIOS, INC. RECONCILIATION OF NET LOSS TO CONSOLIDATED AEBITDA

(Unaudited and in thousands, except percentages)

The following table sets forth the reconciliation of net loss and net loss margin to Consolidated AEBITDA and Consolidated AEBITDA Margin, respectively, which we calculate as Consolidated AEBITDA as a percentage of net revenue. Net loss and net loss margin are the most directly comparable GAAP measures.

	Three Months En 2025	ded Septen	nber 30, 2024	Nine Months End 2025	ded Septen	nber 30, 2024
Revenue	\$ 57,648	\$	71,229	\$ 179,695	\$	221,647
Net loss	\$ (9,118)	\$	(3,097)	\$ (14,946)	\$	(6,275)
Net loss margin	(15.8)%		(4.3)%	(8.3)%		(2.8)%
Adjustments:						
Depreciation & amortization	9,576		11,593	28,743		34,813
Income tax expense	294		(534)	851		55
Stock-based compensation expense	3,030		4,584	11,896		14,308
Change in fair value of warrant liability	73		(276)	(37)		(929)
Change in fair value of contingent consideration	1,866		_	2,022		_
Restructuring and related(1)	1,253		3,231	2,648		5,248
Special infrequent ⁽²⁾	1,250		_	1,250		_
Other, net ⁽³⁾	(979)		(878)	(1,981)		(3,145)
Consolidated AEBITDA	7,245		14,623	 30,446		44,075
Consolidated AEBITDA Margin	12.6 %		20.5 %	16.9 %		19.9 %

- (1) Amounts reported during the three and nine months ended September 30, 2024 relate to internal reorganization costs, including severance-related costs, fees related to evaluating various merger, acquisition and restructuring opportunities, and legal fees and others costs incurred in connection with litigation arising out of the Acies Merger transaction. Amounts reported during the three and nine months ended September 30, 2025 relate to internal reorganization costs, including severance-related costs, fees related to evaluating various merger and acquisition opportunities, and non-recurring legal costs.
- (2) Amount reported consists of a charitable contribution.
- (3) Amounts reported in "Other, net" include interest expense, interest income, gains/losses from equity investments, foreign currency gains/losses, and non-cash gains/losses on the disposal of assets.

PLAYSTUDIOS, INC. SUPPLEMENTAL DATA - SEGMENT INFORMATION (Unaudited and in thousands, except percentages)

The following table sets forth the financial data for our reportable segments.

	Three !	Mont	hs Ended September	30, 20	25		Three M	1on	ths Ended September	30, 20	124
	playGAMES		playAWARDS		Total	_	playGAMES		playAWARDS		Total
Net revenue											
Virtual currency	\$ 46,123	\$	258	\$	46,381	\$	57,564	\$	_	\$	57,564
Advertising	11,257		_		11,257		13,613		_		13,613
Other	4		6		10		49		3		52
	57,384		264		57,648		71,226		3		71,229
Segment expenses											
Cost of sales	13,603		26		13,629		17,832		_		17,832
Payroll & related	9,432		1,594		11,026		9,114		1,737		10,851
User acquisition	9,389		_		9,389		10,055		_		10,055
Other	 11,562		1,024		12,586		10,992		2,257		13,249
	43,986		2,644		46,630		47,993		3,994		51,987
Reportable segment AEBITDA	\$ 13,398	\$	(2,380)	\$	11,018	\$	23,233	\$	(3,991)	\$	19,242
Other operating expense											
Corporate and other					3,773						4,619
Restructuring expenses					1,253						3,23
Other reconciling items					2						(7
Stock-based compensation					3,030						4,584
Special infrequent					1,250						_
Depreciation and amortization					9,576						11,593
					18,884	_					24,020
Non-operating income (expense)											
Change in fair value of warrant liabilities					(73)						276
Interest income, net					917						1,127
Other expense					(1,802)						(256
					(958)						1,147
Loss before income taxes					(8,824)						(3,631
Income tax (expense) benefit					(294)						534
Net loss				\$	(9,118)					\$	(3,097

	Nine M	Iont	ns Ended September	30, 2	2025	Nine M	Iont	hs Ended September 3	0, 202	24
	playGAMES		playAWARDS		Total	playGAMES		playAWARDS		Total
Net revenue										
Virtual currency	\$ 144,796	\$	633	\$	145,429	\$ 174,288	\$	_	\$	174,288
Advertising	34,248		_		34,248	47,061		_		47,061
Other	4		14		18	293		5		298
	179,048		647		179,695	221,642		5		221,647
Segment expenses										
Cost of sales	43,905		66		43,971	54,851		_		54,851
Payroll & related	27,686		4,614		32,300	29,020		7,586		36,606
User acquisition	28,612		_		28,612	37,931		_		37,931
Other	30,663		3,022		33,685	31,236		3,508		34,744
	130,866		7,702		138,568	153,038		11,094		164,132
Reportable segment AEBITDA	\$ 48,182	\$	(7,055)	\$	41,127	\$ 68,604	\$	(11,089)	\$	57,515
Other operating expense										
Corporate and other					10,681					13,440
Restructuring expenses					2,648					5,248
Other reconciling items					3					150
Stock-based compensation					11,896					14,308
Special infrequent					1,250					_
Depreciation and amortization					28,743					34,813
1					55,221					67,959
Non-operating income (expense)					,					Í
Change in fair value of warrant liabilities					37					929
Interest income, net					2,769					3,921
Other expense					(2,807)					(626)
·					(1)					4,224
Loss before income taxes					(14,095)					(6,220)
Income tax expense					(851)					(55)
Net loss				\$	(14,946)				\$	(6,275)
1101 1055				Ψ	(11,540)				Ψ	(0,273)

PLAYSTUDIOS, INC. SUPPLEMENTAL DATA - NET REVENUE (Unaudited and in thousands, except percentages)

The following tables summarizes the Company's virtual currency revenue disaggregated by type and by platform:

	Tł	ree Months E	nded S	eptember 30,			N	Nine Months E	eptember 30,			
		2025		2024	Change	% Change		2025		2024	Change	% Change
Net revenue												
Virtual currency	\$	46,381	\$	57,564	\$ (11,183)	(19.4%)	\$	145,430	\$	174,288	\$ (28,858)	(16.6%)
Advertising		11,257		13,613	(2,356)	(17.3%)		34,248		47,061	(12,813)	(27.2%)
Other revenue		10		52	(42)	(80.8%)		17		298	(281)	(94.3%)
Total net revenue	\$	57,648	\$	71,229			\$	179,695	\$	221,647	_	
Virtual currency revenue												
Third party platforms	\$	38,703	\$	52,363	(13,660)	(26.1%)	\$	126,098	\$	163,531	(37,433)	(22.9%)
Direct-to-consumer (DTC) platforms		7,678		5,201	2,477	47.6%		19,332		10,757	8,575	79.7%
Total virtual currency revenue	\$	46,381	\$	57,564	-		\$	145,430	\$	174,288	_	
DTC revenue as a percentage of virtual currency revenue	I	16.6 %	6	9.0 %	7.6 %	6 84.4%		13.3 %	ó	6.2 %	7.1 %	114.5%

PLAYSTUDIOS, INC. SUPPLEMENTAL DATA – PLAYGAMES KEY PERFORMANCE INDICATORS (Unaudited and in thousands, except percentages and ARPDAU)

	Th	ree Months E	nded S	eptember 30,			Nine Months End			
		2025		2024	Change	% Change	2025	2024	Change	% Change
Average DAU		2,211		2,961	(750)	(25.3)%	2,395	3,225	(830)	(25.7)%
Average MAU		9,505		12,658	(3,153)	(24.9)%	10,318	13,669	(3,351)	(24.5)%
Average DPU		19		23	(4)	(17.4)%	20	25	(5)	(20.0)%
Average Daily Payer Conversion		0.8 %	ó	0.8 %	— рр	—%	0.8 %	0.8 %	— pp	—%
ARPDAU (in dollars)	\$	0.28	\$	0.26	\$ 0.02	7.7 % \$	0.27	\$ 0.25 \$	0.02	8.0 %
pp = percentage points										

PLAYSTUDIOS, INC. SUPPLEMENTAL DATA – PLAYAWARDS KEY PERFORMANCE INDICATORS (Unaudited and in thousands, except percentages and Available Rewards)

	T	hree Months En	ded S	September 30,			N	Nine Months End	led S	eptember 30,			
		2025		2024	Change	% Change		2025		2024	•	Change	% Change
Available Rewards (in units)		325		547	(222)	(40.6%)		341		543		(202)	(37.2%)
Purchases (in units)		203		451	(248)	(55.1%)		683		1,472		(789)	(53.6%)
Retail Value of Purchases	\$	14,695	\$	24,980	\$ (10,285)	(41.2%)	\$	44,342	\$	96,977	\$	(52,635)	(54.3%)
Retail Value of Daily Rewards Inventory	\$	2,421	\$	2,208	\$ 213	9.6%	\$	2,495	\$	1,962	\$	533	27.2%